Spatial Planning Platform Meeting

OTH

Coexistence of Urban and Rural Areas in National Spatial Planning: Bangladesh

Urban Development Directorate (UDD)

Planning Practices in Bangladesh

- 1. Urban Development Directorate (UDD) (Whole Bangladesh)
- 2. Development Authority
- 3. Local Government Rural Department (Urban Area)

Planning Practices of UDD

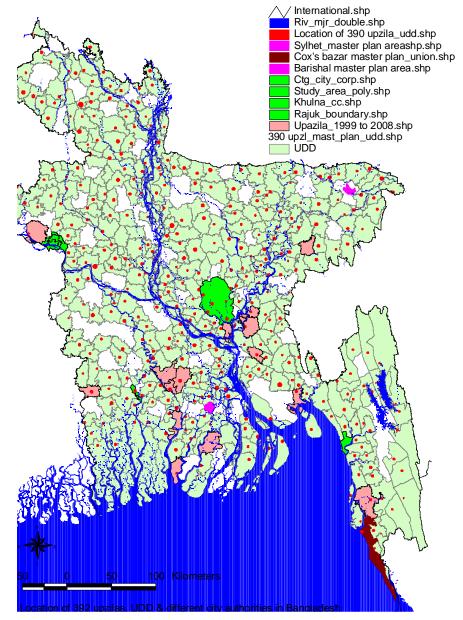
Important Activities of UDD (1972-1975)

- 1. Sub divisional Plan for **Divisional and District Headquarter**
- 2. Preparation of Plans for satellite township (Bogra, Sylhet, Mirpur etc)
- 3. Advice Government and discuss with the representatives regarding planning of **Shere Bangla Nagar**.
- 4. Urban Planning Scheme (1st phase) (Prepared Plan for 20 existing urban centers)
- 5. Regional Planning Scheme (1st phase) (Dhaka and Bogura)

Completed Land Use/Master Plans (1984-1991)

392 Upazilas and 50 zilas Master Plan (1984 – 1991) (Shown as Red Dots on Map)

under National Physical Plan (NPP) Phase-II



Completed Master Plan, 1999-2013 (17 Nos.) by Own Manpower Manual Map Prepared by using Own Manpower



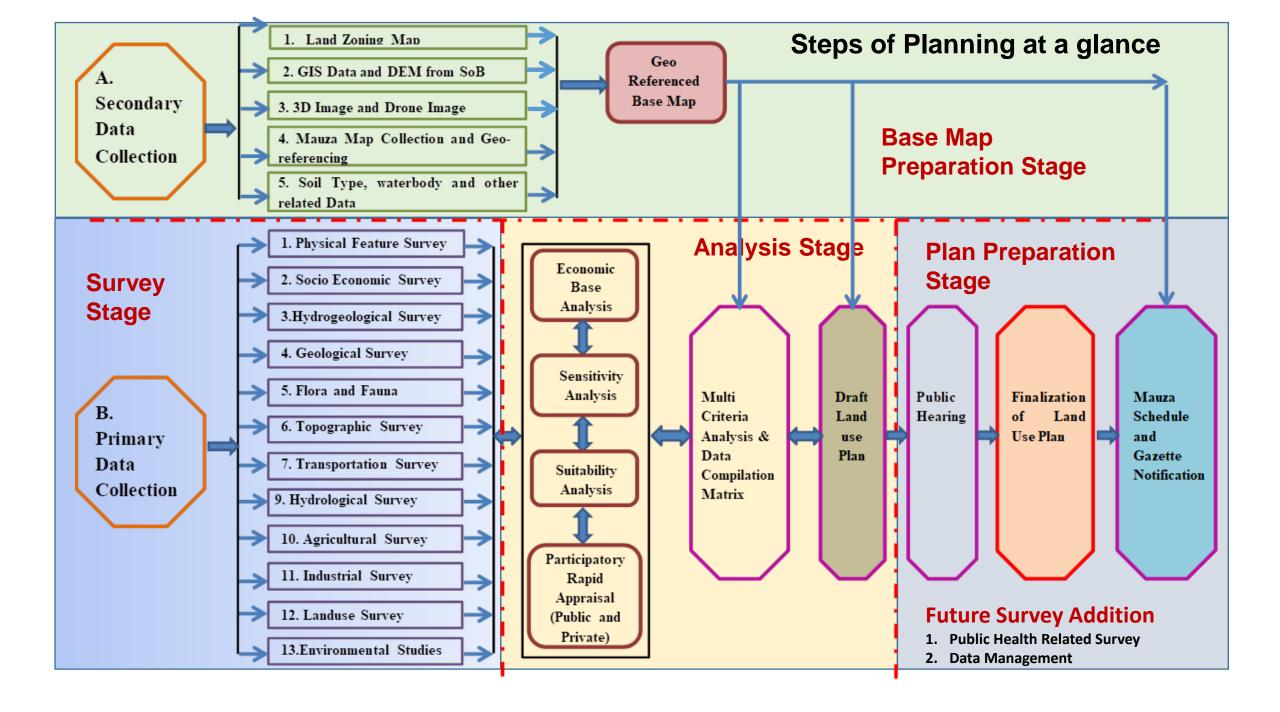
Master Plan of Nawabganj Upzila Shahar, 1989



Master Plan of Tungipara Pourashava, Gopalgonj Zila, 2001

Paradigm Shifts

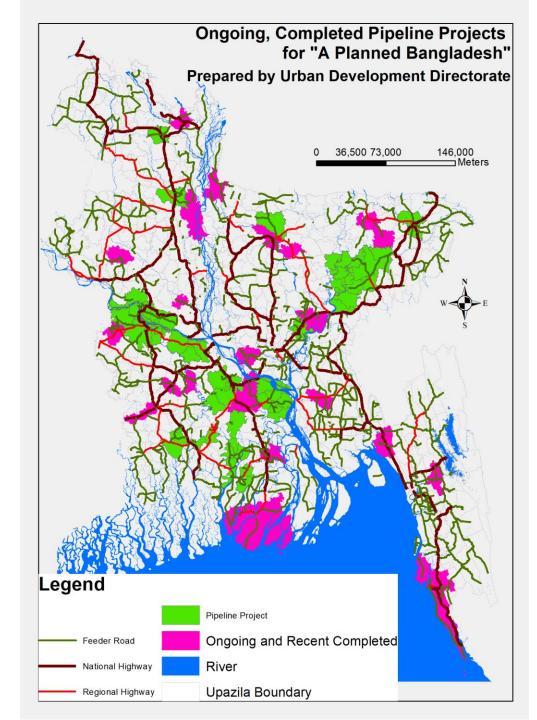
- Risk Sensitive Plan
- Digital Database
- Several Types of Surveys



Master Plan Preparation Area of UDD

Completed 6.7% Area (by 2023) On-going 4.38% Area

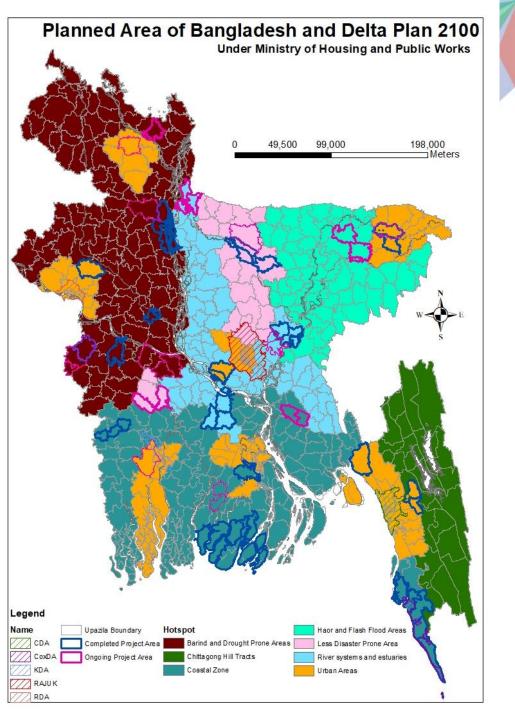
So, **11.08%** (16346.06 sqkm) area is going to be covered by the planned Bangladesh



Scenario: Risk Sensitive Plan preparation

_		Organization Name		Area in sq.	km.	Percentage
		RAJUK Area	1528		1.04	
		CDA Area	1152		0.78	
		KDA Area		824.76	5	0.56
		RDA Area		364.79)	0.25
		Cox'sDA Area		2491		1.69
		Sub Total (A = Authorities	5)	6360.5	5	4.31
	UDD	Recent Completed Planned A	rea (34 Upz)	9881		6.7
	ODD	Ongoing Planning Area of UI	6465.06		4.38	
		Subtotal (B = UDD) (60 Up	DZ)	16346.0	6	11.08
	Gran	d Total of Planned Banglade	sh (A+B)	22706.6	51	15.52
	1	Total Area of Bangladesh	1	14757()	100
			Legend			
			Name	Hotsp	ot	
ł	By 2025	5 Ministry of Housing				nd Drought Prone Areas
8	nd Pu	blic Works can	CoxDA KDA		Coastal 2	ng Hill Tracts Zone
9	chieve	15.52%	RAJUK		Haor and	d Flash Flood Areas
C		10.04/0	RDA		Less Disaster Prone Area	
			Ongoing Proj			stems and estuaries
			Completed P	Completed Project Area Urban A		eas

Upazila Boundary





Interfacing of Ecology, Infrastructureservice and Economy in Bangladesh

understand the comparative urban status of Bangladesh.

There are **4** considerations,

- I) to assess the **Ecological Suitability** of urban unit.
- 2) to assess the **infrastructure-service suitability** of urban unit.
- 3) to **interact** ecology and urban infrastructure-service suitability for understanding the existing urban scenario (Urban Readiness)
- 4) to assess the **Economic Competency** of Urban unite and their interaction with ecology and infrastructure.

Urban Readiness of Bangladesh

19 Ecological phenomenon is considered as indicative variable to compute the comparative ecological sensitivity of Bangladesh

From non-farm **economic** point of view, **efficiency** or **productivity** of an **urban economic system** in a Growth center is affected by these **ecological phenomenon** in Bangladesh.

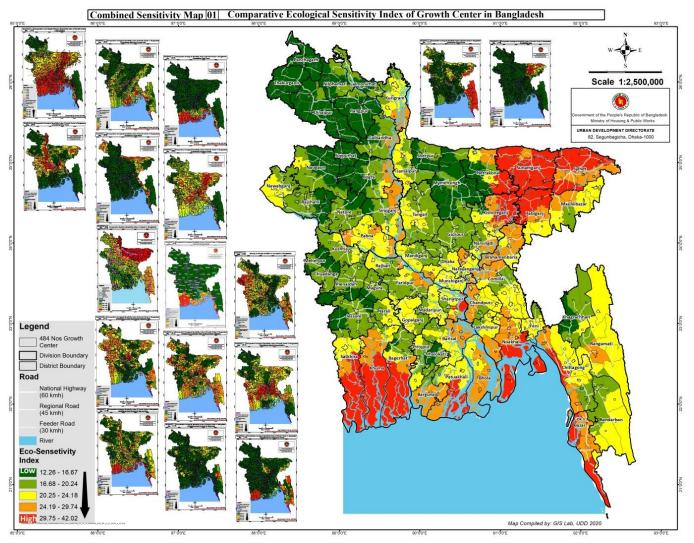
A Growth center with history of enduring higher degree of affect has higher sensitivity

A growth center is ecologically **more sensitive** then other growth center if it has **higher concentration** of these phenomenon

	02.History of cy	clone		
		Flood Type	03. Tidal flood intensity	
Hazardous Event	Flood Related		04.River flood intensity 05.Flash Flood intensity	
Variables (8)	Variable 07.River erosion 08.Seismic char 10.Drought inter	racter		
		09.Soil sa	linity	
		Ground	11.Depletion rate	
Geology	Underground	water	12.Depletion acceleration rate	
and	features	13.Arseni	c concentration	
Geographic Feature Variable (8)	Surface water related features 16.Area occupie	15.Area occupied by Waterbody 18.Area occupied by Haowr		

Geographic01.Contour generated altitudeCondition/17.Land slopeState (2)

Comparative ecological sensitivity of Bangladesh



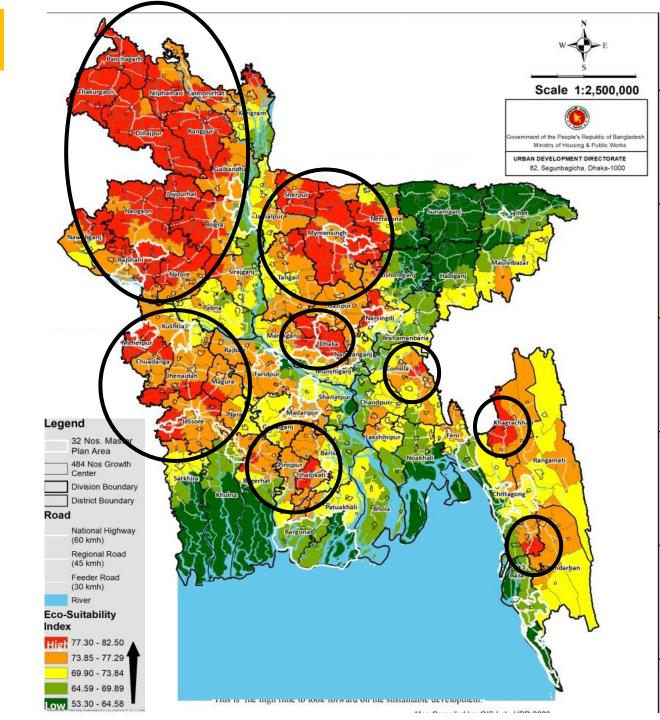
Each area have different **Geophysical** condition and history of enduring **natural events**. Ecological sensitivity of an area is statistical comparison of these facts.

Ecological phenomenon play critical role on infrastructure-services of an area.

This study consider 19 Ecological phenomenon as Ecological sensitivity indicative variable.

Ecological Suitability

- 1. Rangpur Region
- 2. Rajshahi Region
- 3. Mymansing Region
- 4. Khulna Region
- 5. Barishal Region
- 6. Dhaka Region
- 7. Comilla Region
- 8. Chattogram Region



Infrastructure-service variable (11 Variables)

From economic point of view these 11 infrastructure-service variable can assess **potential productivity** of a growth center. Higher the **productivity potential** indicate higher **urban suitability** Capital indicative variable Education Health and Religious Services Agriculture and Emergency Services Rural Economy related Infrastructure Water based Communication Services

Rail communication Services Road Connectivity

Airport Proximity Seaport Proximity Capital Proximity

Location advantage

Entrepreneurship indicative variable

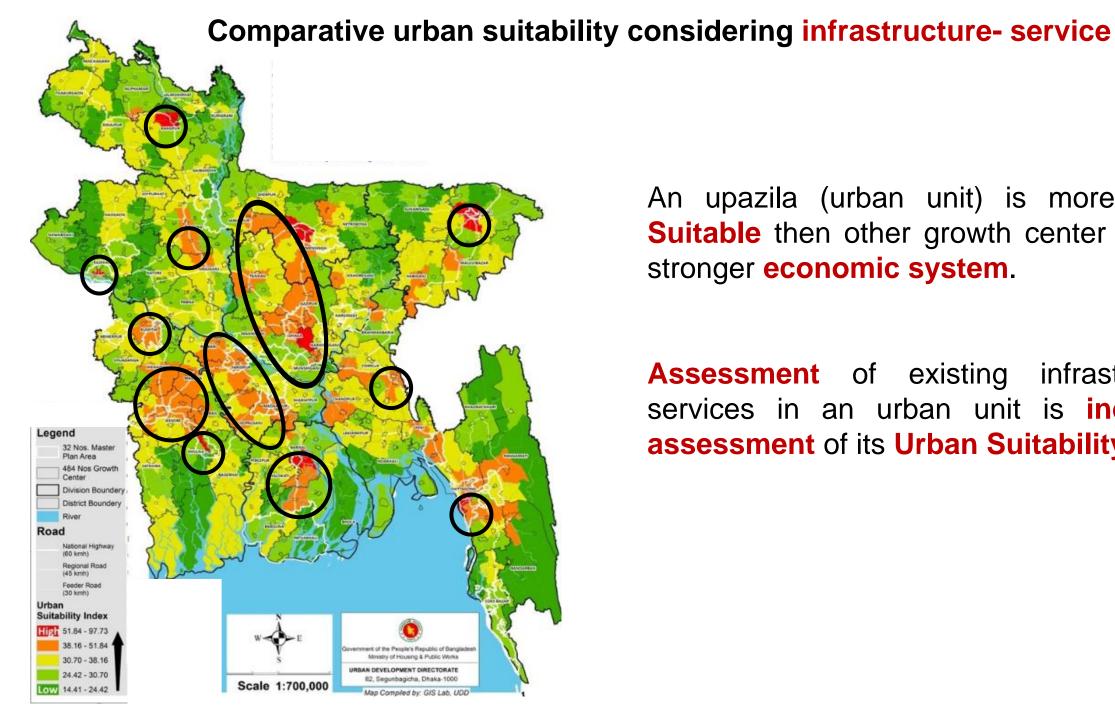
Labor indicative variable

Urban Population

Administration level

Social Service indicator

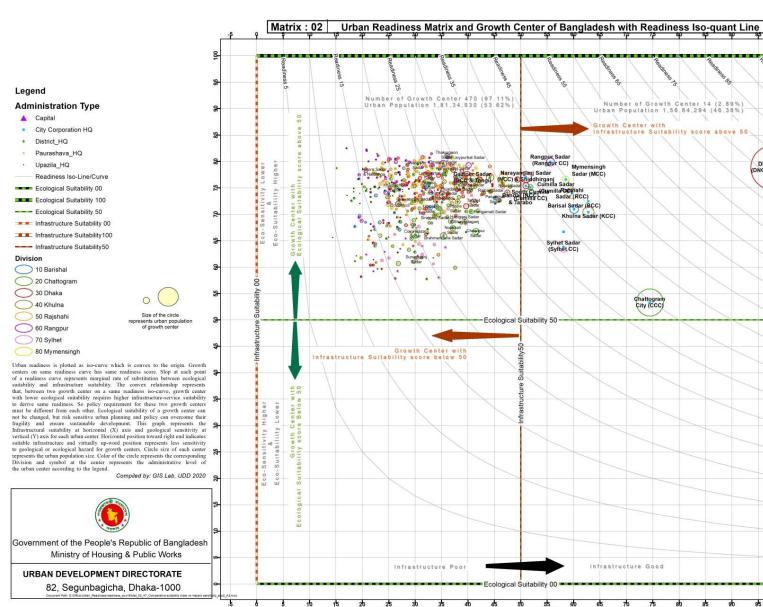
Connectivity indicator



An upazila (urban unit) is more Urban Suitable then other growth center if it has stronger economic system.

Assessment of existing infrastructureservices in an urban unit is indicative assessment of its Urban Suitability.

Determination of aggregation method for two suitability



Each growth center is plotted in the two dimensional plain. **Two suitability score** (infrastructure-service and ecology) represent the position of growth center in **two axis** (x-axis and y-axis).

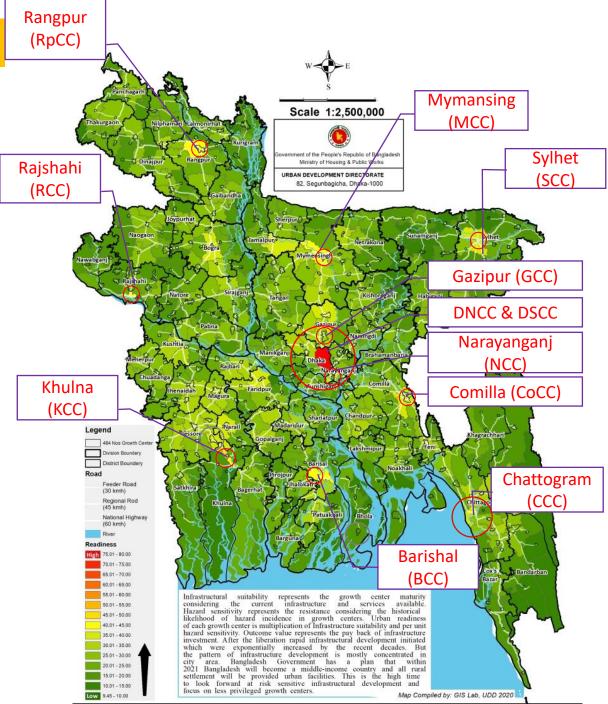
A growth center have to achieve high score in both dimensions to achieve higher urban readiness score.

Readines

95 100 105

Eco-Urban Readiness (Absolute View in Map)

- -No growth center has urban readiness score above 80.
- -Capital (Dhaka) has highest readiness score which is only growth center between 75.00-79.99
- -There is **no growth center** with readiness score between **70.00-50.00**
- -Khan Jahan Ali (KCC) has 2nd highest readiness score which is only growth center between 45.00-49.99
- -Monpura (Bhola) has lowest readiness score which is only growth center between 05.00-09.99
- -All other 481 growth center have readiness score between 40.00-10.00



Analysis of Economic Competency

According to the BBS all **19 sectors** are regrouped in to **3 broad sectors.**

-A) Agriculture sector contributed 11.52% which is the only sector in Agriculture broad sector

-B) **Industry Broad sector** contributed **35.47%** of national GDP.

- C) **Service Broad sector** that is **53.01%** of the national GDP.

Gross Domestic Product of Bangladesh in FY 2021-22																																											
	Broad Sector	%		BSCI Sector	GDP (Mill. BDT)	%																																					
Α	Agricultur	11.52	1	Agricultural	43,98,344	11.52																																					
								2	Mining & Quarrying	5,81,862	1.52																																
												3	Manufacturing	87,66,622	22.96																												
В	Industry	35.47	4	Electricity, Gas, Steam	4,85,981	1.27																																					
		\smile	5	Water Supply, Sewerage	34,104	0.09																																					
			6	Construction	36,72,565	9.62																																					
			7	Wholesale & Retail trade	57,24,728	15.00																																					
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ĺ																			\smile	\smile																			14	Administrative & Support	3,08,297	0.81	M
																	15	Public Administration	12,76,652	3.34																							
																16	Education	10,75,854	2.82																								
			17	Human Health	13,69,103	3.59																																					
			18	Arts, entertainment	60,271	0.16																																					
			19	Other Service Activities	19,83,517	5.20	E>																																				
				Total	38,174,970	100																																					
					10,00,000 1,00,00,00,000		•																																				

A) Agriculture, forestry and fishing sector

Analysis of Economic Competency

-Sub-sectors of agriculture sector and contribution in GDP.

Agriculture sector GDP 2021-2022

(Provisional)

In Million BDT	% of GDP
4,398,344	11.52%

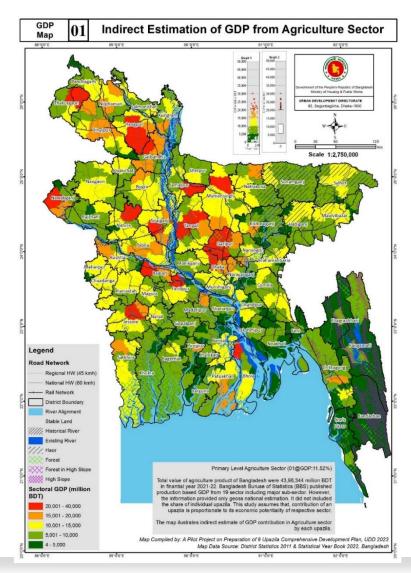
			Classification in BBS	Classification in National Accounts System				
	Division		Group	Sub Class	GDP (Million BDT)	% of Agriculture sector GDP		
		1	Growing of non-perennial crops (rice, oilseed, and leguminous plants)					
	Crop and animal	2	Growing of perennial crops (fruit, nut etc.)	Cronning	21 10 050	48.17		
	production, hunting	3	Plant propagation (Culturing)	Cropping	21,18,859	40.17		
1	and related service	4	Support activities to agriculture and post- harvest crop activities					
	activities	5	Animal production (Livestock)					
		6	Mixed farming (Cropping + Livestock)	Livestock	6,71,894	15.28		
		7	Hunting, trapping and related service activities					
		1	Silviculture and other forestry activities					
2	Forestry and logging	2	Logging	Forest	6 25 772	14.23		
2	Forestry and logging	3	Gathering of non-wood forest products	rorest	6,25,772	14.25		
		4	Support services to forestry					
2	Fishing and	1	Fishing	Fiching	0 01 010	22.22		
5	aquaculture	2	Aquaculture	Fishing	9,81,819	22.32		
	Total				43,98,344	100		

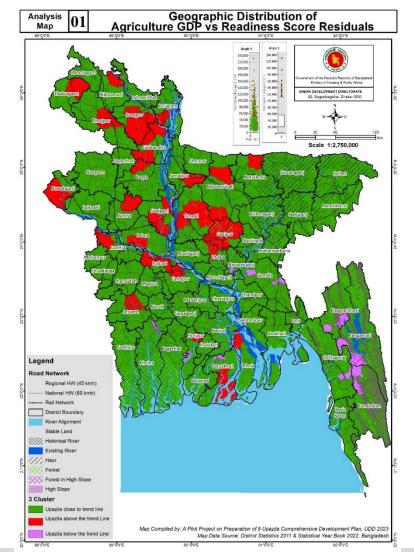
Data Source: Bangladesh Bureau of Statistics, 2021;

https://bbs.portal.gov.bd/sites/default/files/files/bbs.portal.gov.bd/page/057b0f3b_a9e8_4fde_b3a6_6d

aec3853586/2021-08-12-10-27-7501e22c5d83076df19555e6ddd76ab7.pdf

A) Agriculture, forestry and fishing sector Analysis of Economic Competency





-**41 upazilas** (08.49%) are agriculture **hot spot**.

-429 Upazilas (88.82%) are Agriculture best fitted spot.

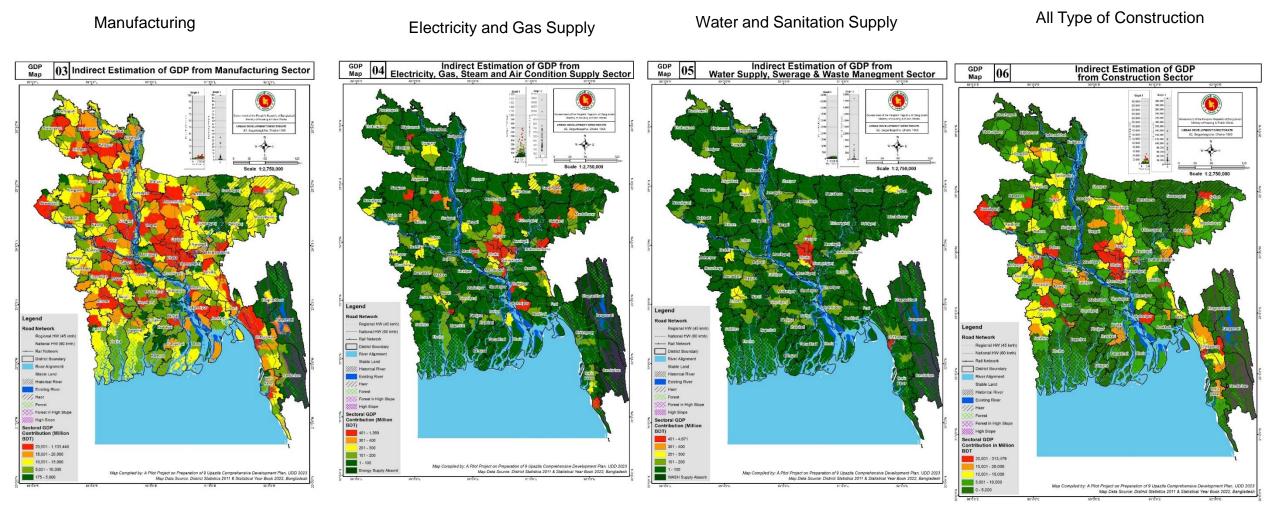
-13 Upazilas (02.69%) are agriculture cold spot.

B.Industry Broad Sector Analysis of Economic Competency

Among 5 sectors under industry broad sector GDP of 4 Sectors are estimated

	Broad Sector	%		Sectors in National Accounts	GDP (Mill. BDT)	%
	Industry		2	Mining & Quarrying	5,81,862	1.52
В			3	Manufacturing (Textile)	87,66,622	22.96
		35.47	4	Electricity, Gas, Steam & Air Condition Supply	4,85,981	1.27
			5	Water Supply, Sewerage & Waste Management	34,104	0.09
			6	Construction	36,72,565	9.62

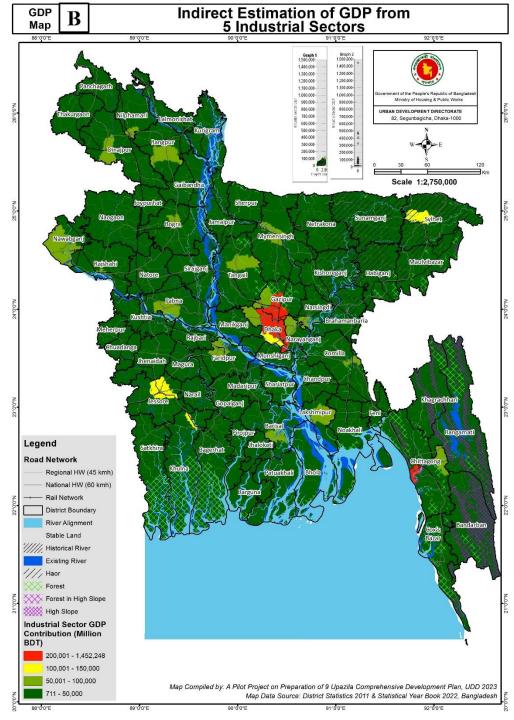
2.Industry Broad Sector Analysis of Economic Competency



B.Industry Broad Sector Analysis of Economic Competency

Among 5 sectors under industry broad sector GDP of 4 Sectors are estimated

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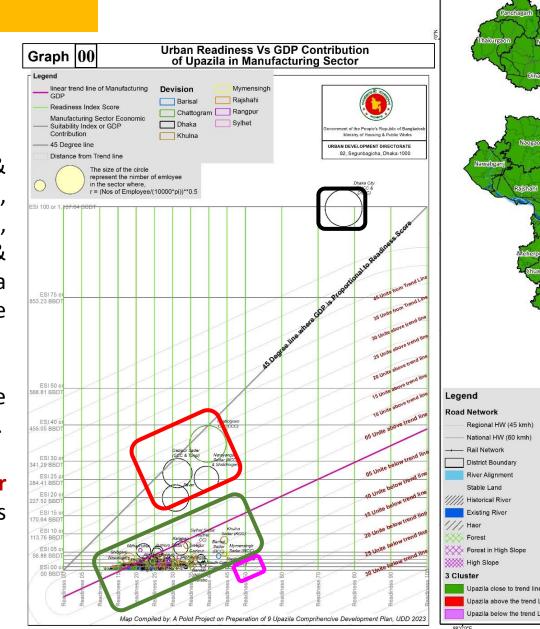
B. Industry B.1. Manufacturing sector Analysis of Economic Competency

Outcome of Manufacturing sector analysis, Manufacturing Sector Hotspot

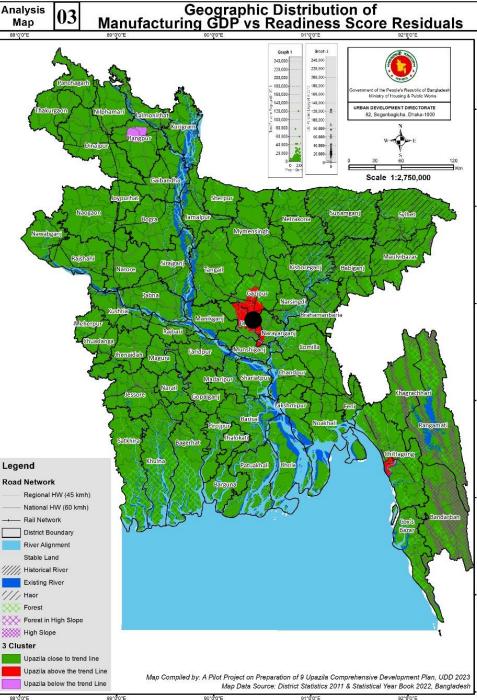
--5 upazila, Dhaka City (DNCC & DSCC), Chattogram City (CCC), Gazipur Sadar (GCC & Tongi), Narayanganj Sadar (NCC) & Shiddhirganj and Saver upazila that 01.04% is are manufacturing **hot spot**.

-477 Upazilas (98.76 %) are manufacturing **best fitted spot**.

Rangpur Upazila Sadar (Rangpur **CC)** (0.21%) İS manufacturing cold spot.

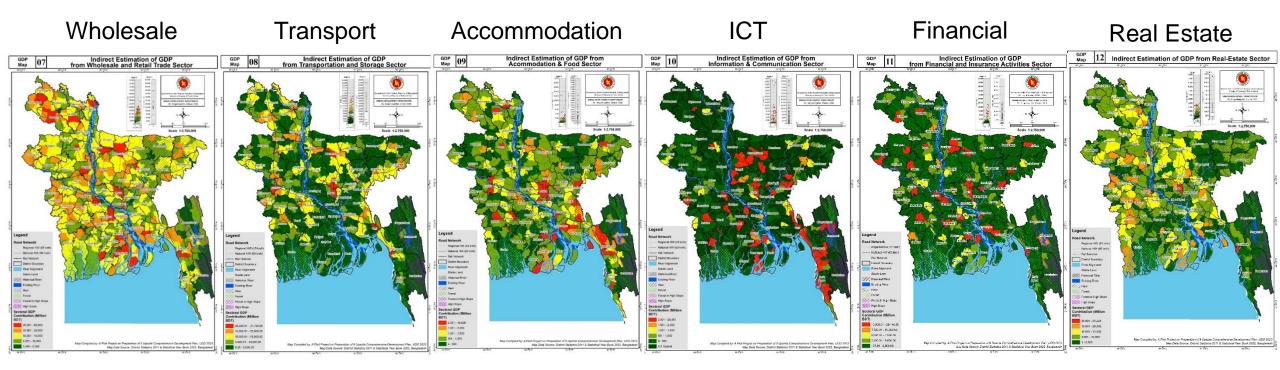


Мар 88°0'0"E

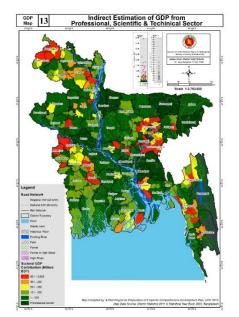


- -Upazila GDP in 13 sectors under the Service Broad Sector are also estimated.
- -Due to the lack of data 19th sector: Other Service Activates are excluded from the study.
- -Moreover, 14th sector: Administrative & Support Service and 15th sector: Public Administration & Defense are very closely related sectors. So, they were merged together in this study.

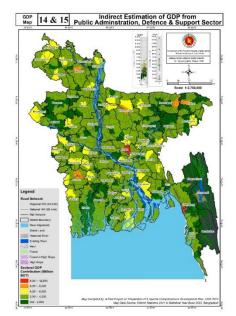
	Broad Sector	%		Sectors in National Accounts	GDP (Mill. BDT)	%	
			1	Wholesale & Retail trade	57,24,728	15.00	
			2	Transport & Storage	28,49,857	7.47	
			3	Accommodation and Food Service	4,42,911	1.16	
			4	Information & Communication	4,18,071	1.10	
			5	Financial & Insurances	13,05,399	3.42	
			6	Real Estate	33,51,471	8.78	
С	Service	53.01	7	Professional, Scientific & Technical	69,353	0.18	
			8	Administrative & Support	3,08,297	0.81	Λ
			9	Public Administration	12,76,652	3.34	T
			10	Education	10,75,854	2.82	
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			13	Other Service Activities	19,83,517	5.20	



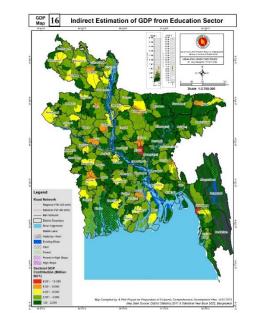
Professional



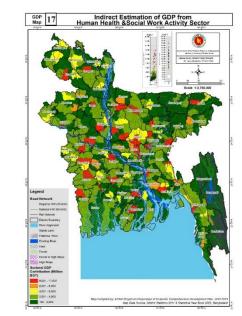
Administrative



Education



Health



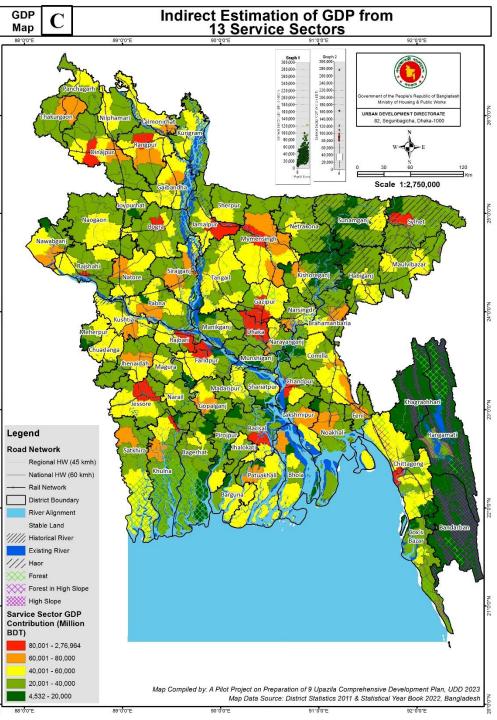
Arts



C.Service Broad Sector Analysis of Economic Competency

-13 sectors under the Service broad sector are reclassified in to 11 sector. Source: BBS 2021

	Broad Sector	%		Sectors in National Accounts	GDP (Mill. BDT)	%	25°00"N					
			7	Wholesale & Retail trade	57,24,728	15.00						
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		9 Accommodation and Food Service 4,4	4,42,911	1.16								
			10	Information & Communication	4,18,071	1.10	23°0'0'N					
С	Service	53.01	11	Financial & Insurances	13,05,399	3.42						
								12	Real Estate	33,51,471	8.78	N-0.0
				13	Professional, Scientific & Technical	69,353	0.18	22				
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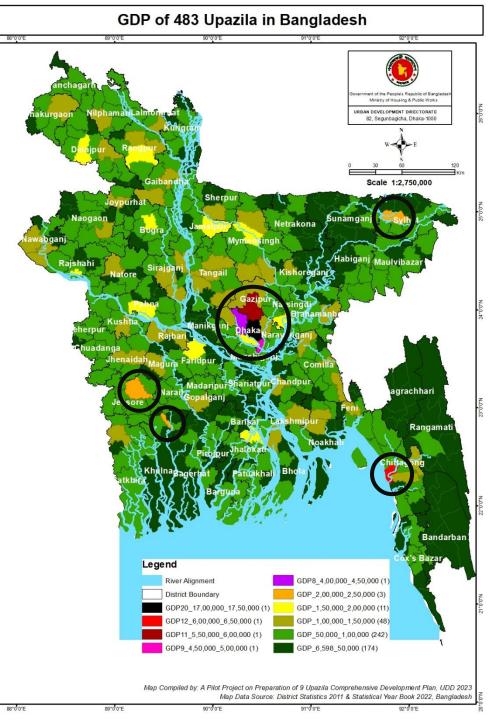


Upazila GDP in all Sector (Agriculture + Industry + Service) Analysis of Economic Competency

-Considering the estimation of upazila GDP in 16 sectors this study calculated the total GDP of 483 upazila of Bangladesh

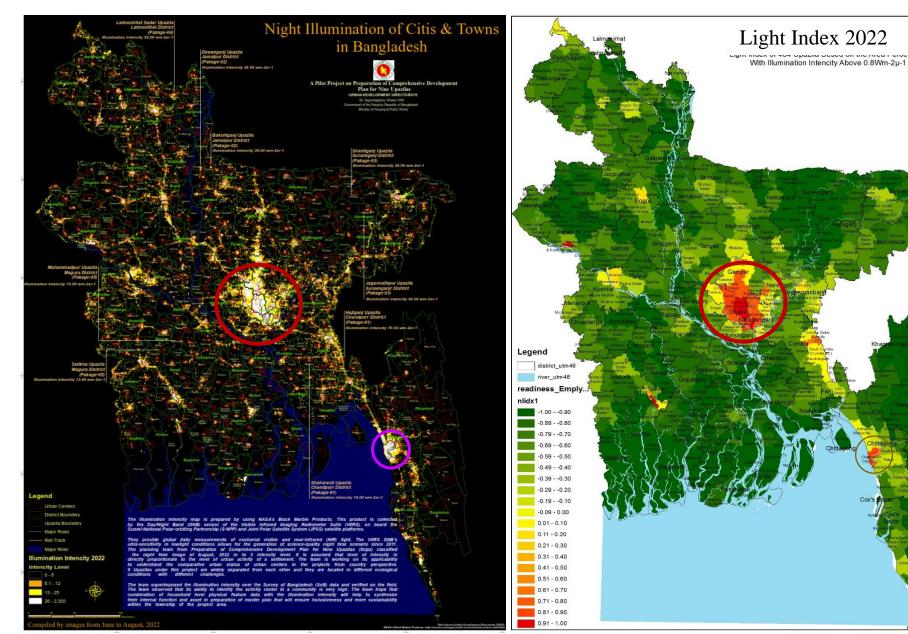
Gross Domestic Product of Bangladesh in FY 2021-22

	Broad Sector	%		BSCI Sector	GDP (Mill. BDT)	%					
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			15	Public Administration	12,76,652	3.34	the study				
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			17	Human Health	13,69,103	3.59					
			18	Arts, entertainment	60,271	0.16					
			19	Other Service Activities	19,83,517	5.20	Not Calculated				
				Total	38,174,970	100					

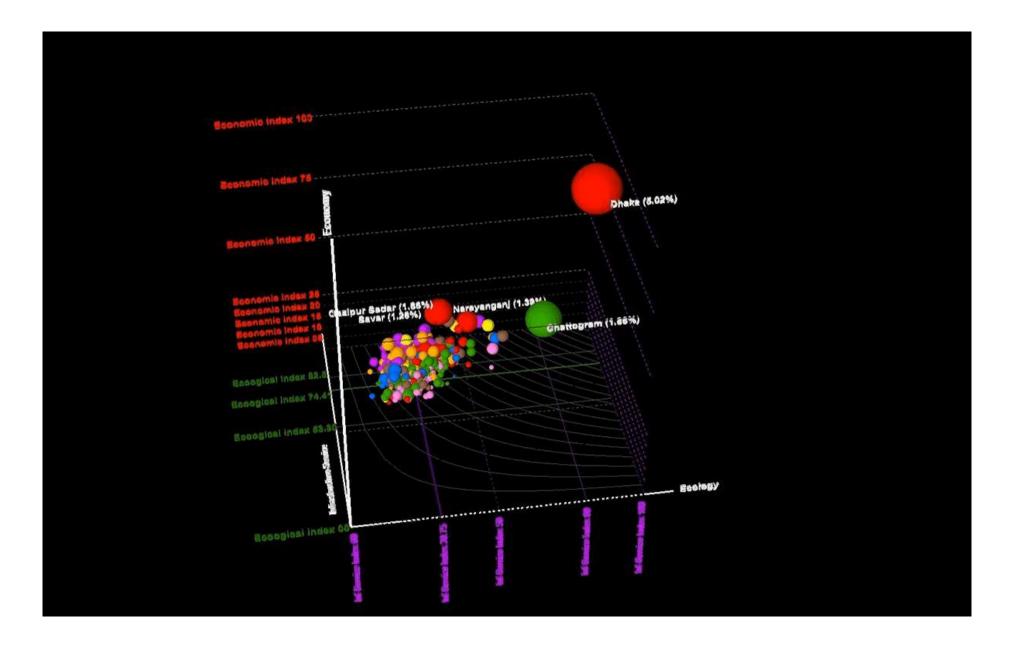


Night Illumination of Upazilas in Bangladesh

Illumination Intensity Dhaka city and it's adjacent area



*Average Intensity of an upazila is 9.69



Comparative Economic Productivity of Growth Center/Upazila

Indicative economic potentiality of growth center/Upazil based on probable contribution in national **GDP**.

Cembined GDP Mp2 (p) Growth Centers Contribution in GDP (Billion BDT) of Bangladesh in FY2011-2012 Based on the Economic Potentiality in 19 Sector Note: The sector of th

Conventional way to estimate contribution of locality in national GDP is based on population or **employment**

 and edD Map [a]: Growth Centers Controlution in GDP (Billion BDT) of Bangladesh in FY2011-2012 Based on the Number of Empleses in 19 Sector

 1//
 Image: Controlution in GDP (Billion BDT) of Bangladesh in FY2011-2012 Based on the Number of Empleses in 19 Sector

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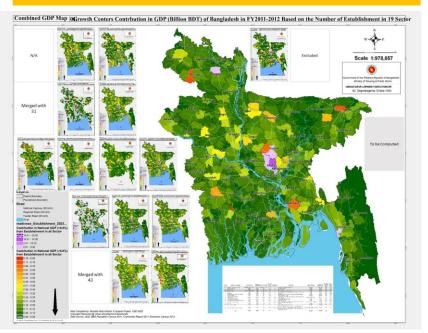
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Contribution of locality in national GDP estimation based on the number of farms or **establishment** in each sector



Number of Establishments and number of employment in a sector is published at upazila level. On the other hand, GDP contribution is only available at national level for earth sector. This study will estimate GDP per employment per establishment in a year as farm productivity of an upazila.

Comparative Economic Productivity Ratio

Indicative economic potentiality of growth center/Upazil based on probable contribution in national **GDP**.

CONTRIBUTION OF DIFFERENT SECTOR IN NATIONAL GDP

Conventional way to estimate contribution of locality in national GDP is based on population or **employment**

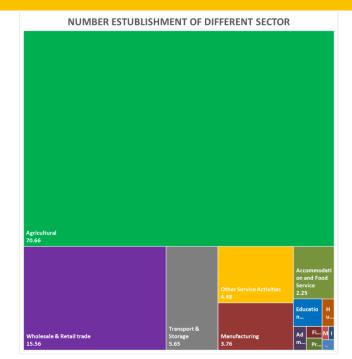
 Agricultural 8.0
 Wholesale & Retail trade 19.43

 Agricultural 8.0
 Wholesale & Retail trade 19.43

 Manufacturing 16.67
 Other Service Activities 19.43

 Manufacturing 16.67
 Transport & Storage 43.73

 Contribution of locality in national GDP estimation based on the number of farms or **establishment** in each sector



Number of Establishments and number of employment in a sector is published at upazila level. On the other hand, GDP contribution is only available at national level for earth sector. This study will estimate GDP per employment per establishment in a year as farm productivity of an upazila.

Where are Comparative Economic Productivity **into space**?

Contribution of locality in national GDP estimation based on the number of contribution of locality in national GDP is farms or establishment in each sector Number of Farm/Company (%)

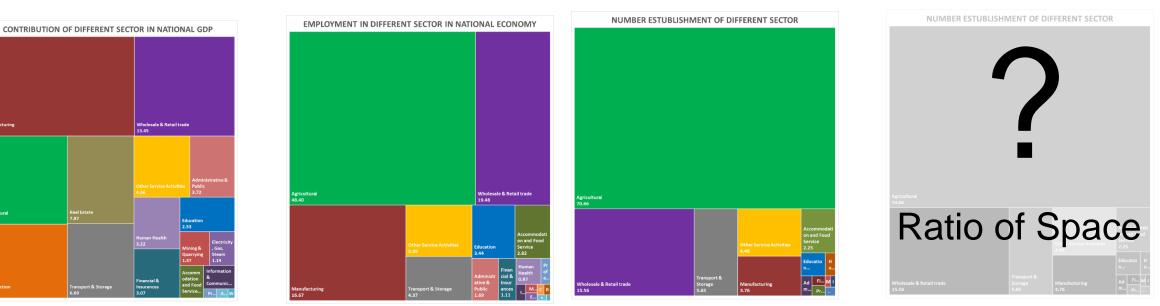
Conventional way to estimate

based on population or employment

Number of Employee (%)

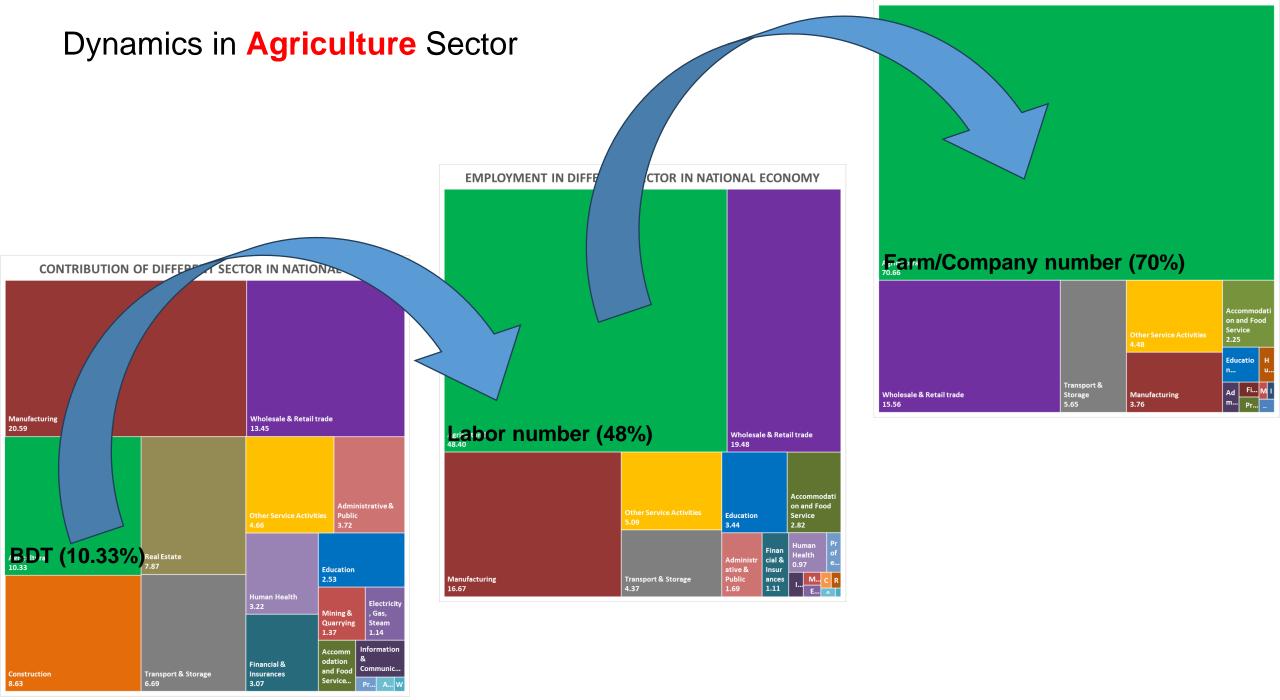
We do need to calculate the allocation of space corelated to GDP, Ecology and Infrastructure and services for population of Bangladesh, 2041

Indicative economic potentiality of growth center/Upazil based on probable contribution in national GDP. Million BDT (%)



Number of Establishments and number of employment in a sector is published at upazila level. On the other hand GDP contribution is only available at national level for earth sector. This study will estimate GDP per employment per establishment in a year as farm productivity of an upazila.

NUMBER ESTUBLISHMENT OF DIFFERENT SECTOR



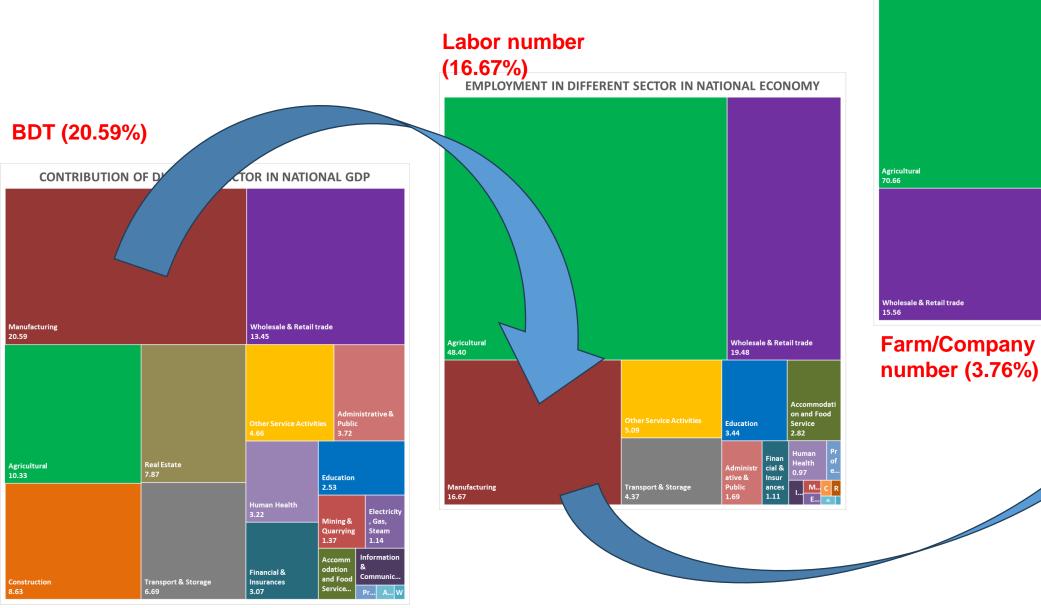
Storage 5.65 Manufacturing

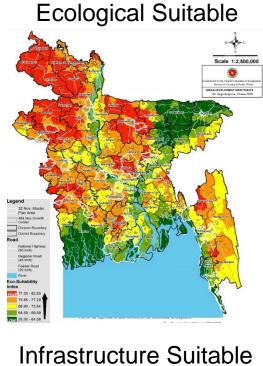
3.76

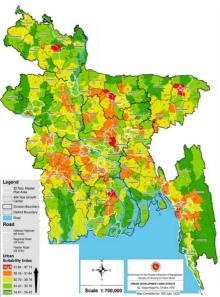
on and Food Service 2.25 Educatio

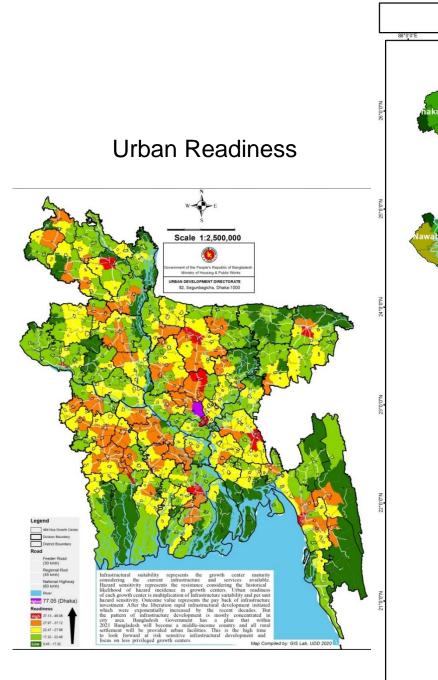
Ad Fi... m... Pr...

Dynamics in Manufacturing Sector





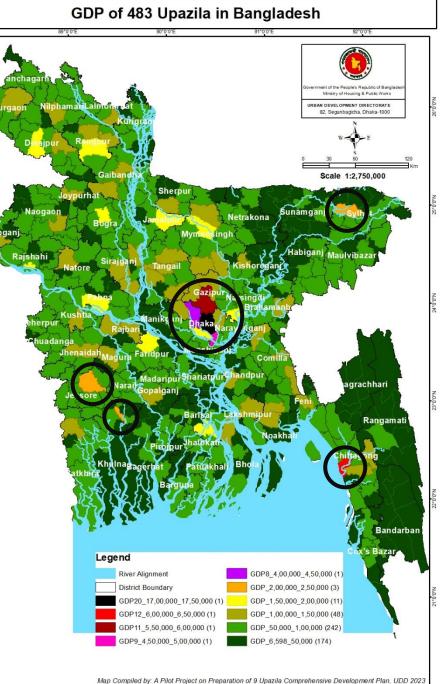




88°0'0"E

89°0'0"E

90*0'0'E



Map Data Source: District Statistics 2011 & Statistical Year Book 2022, Bangladesh

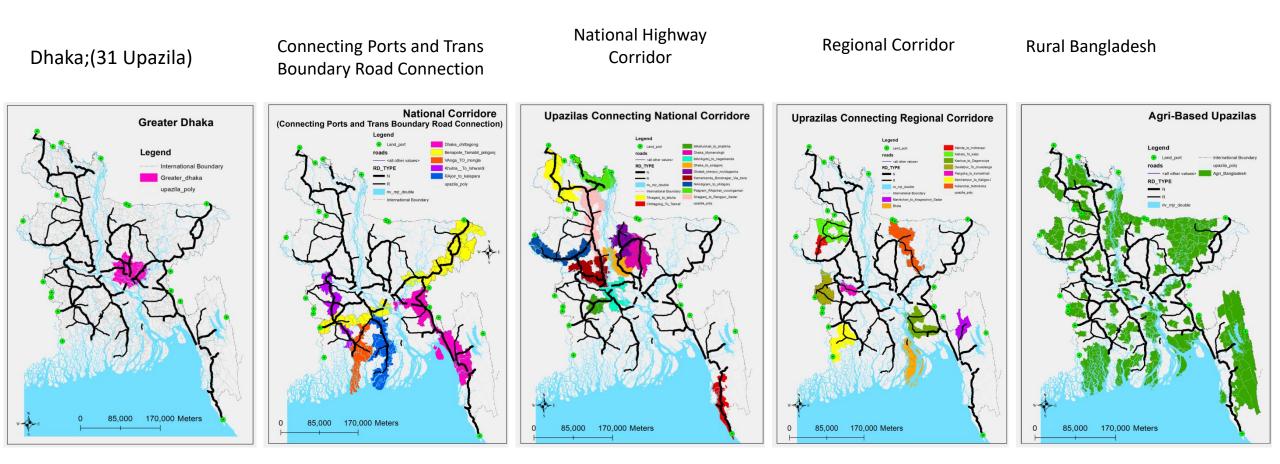
92*0'0"E

91"0"0"E

Interfacing with Different Government Policy

- 1. 8th five-year plan
- 2. My village my town Vision
- 3. Perspective Plan
- 4. Delta Plan
- 5. Government Manifesto

Future Plan

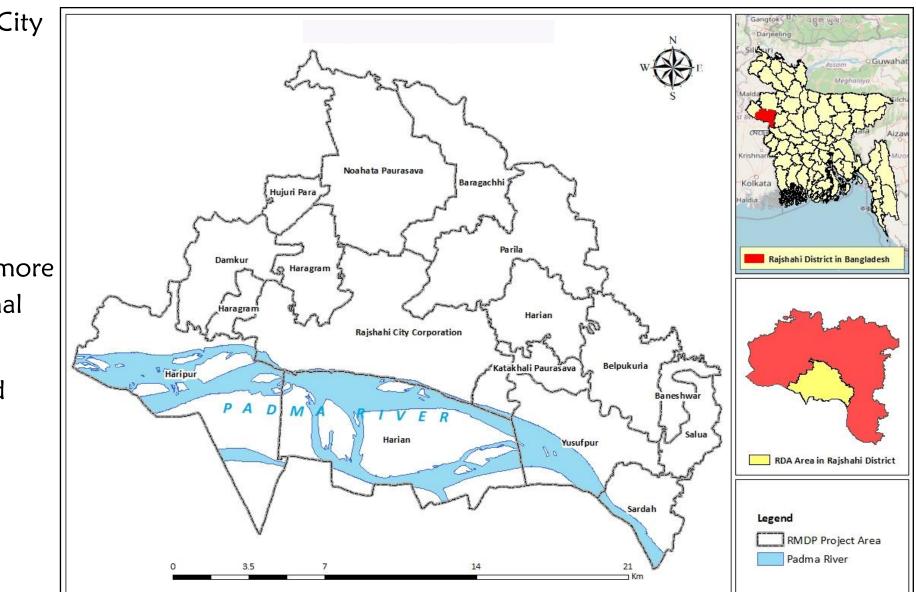


Urban Rural Connectivity Through Spatial Planning

A Green & Clean City of Bangladesh

Rajshahi Metropolitan City

- Forth Largest Divisional City of Bangladesh with a population of less than 1 million.
- Famous for Silk and Educational Institute
- Agriculture Contributes more Than 10% to the National GDP
- One of the Warmest and Dry City of Bangladesh



Urban Settings of the City

















Rural Settings of the City









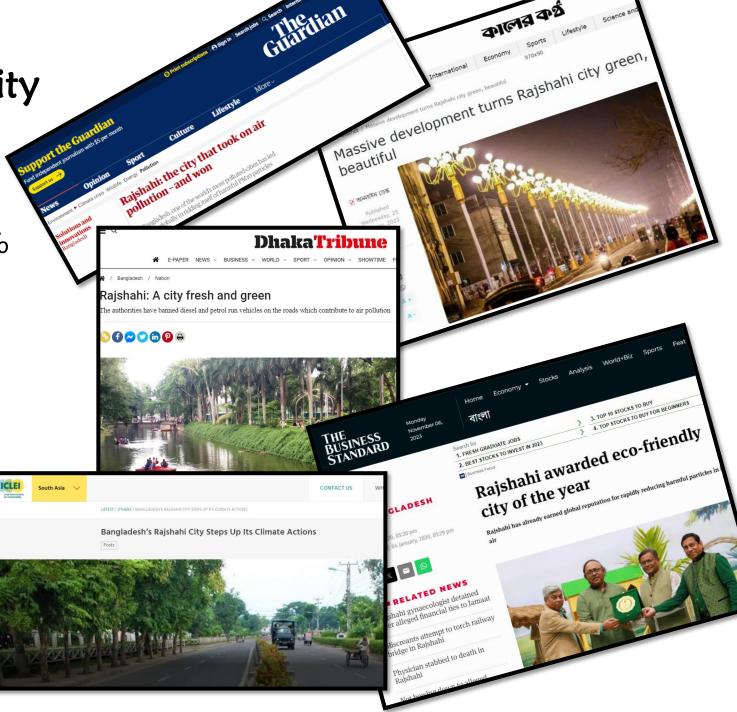




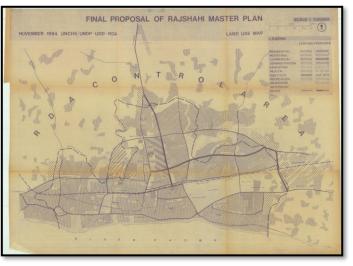


Achievement of Rajshahi City

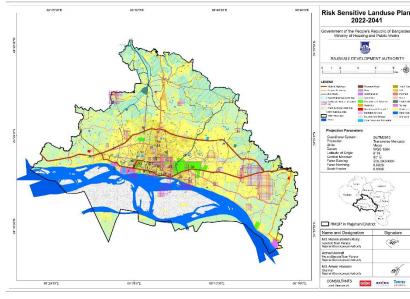
- Reduced Air Pollution Level (PM10 particles mg/cubic metre) about 67% (WHO, 2017)
- Awarded the National Environment Medal in 2020 and 2021.
- Reduced Urban Heat Island (UHI) Effect
- "Green City" and Clean City of Bangladesh



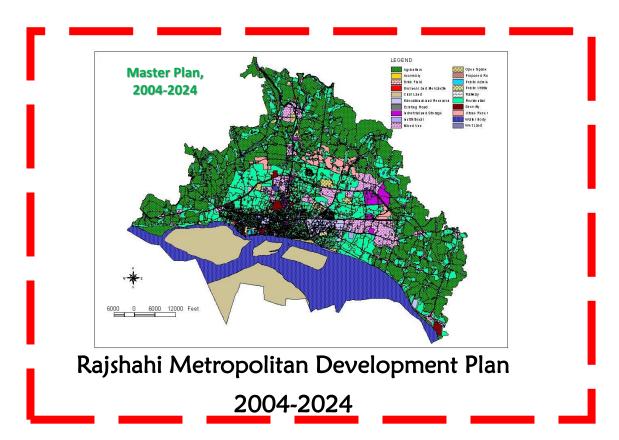
Spatial Planning Efforts by Rajshahi Development Authority

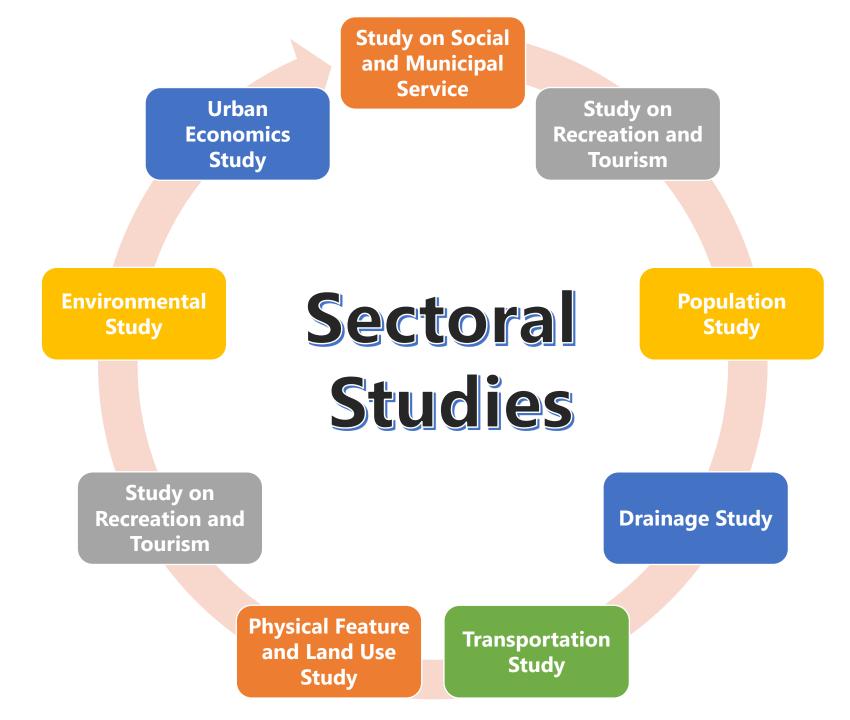


Rajshahi Master Plan, 1984-2004

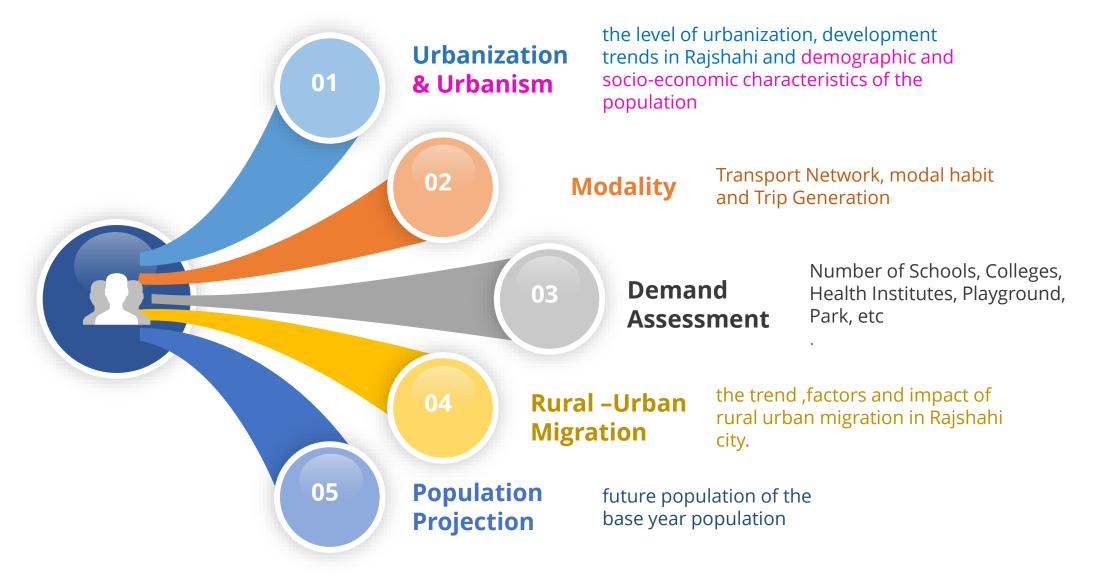


Rajshahi Metropolitan Development Plan 2022-2041





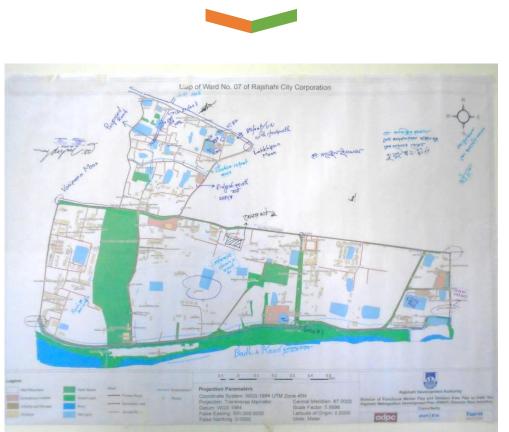
Planning Factors



Participatory Plan

- To make the plan inclusive and sustainable, 44 community consultation have been conducted.
 - Different occupation
 - Minor Group (1%)
 - Female (10%)
 - Disable (1%)
- Reflect the needs, voice and choice of all segments of beneficiaries.





PRA Map Generated by Local Residence for Ward no. -07 of RCC

Public Hearing on Draft Plan

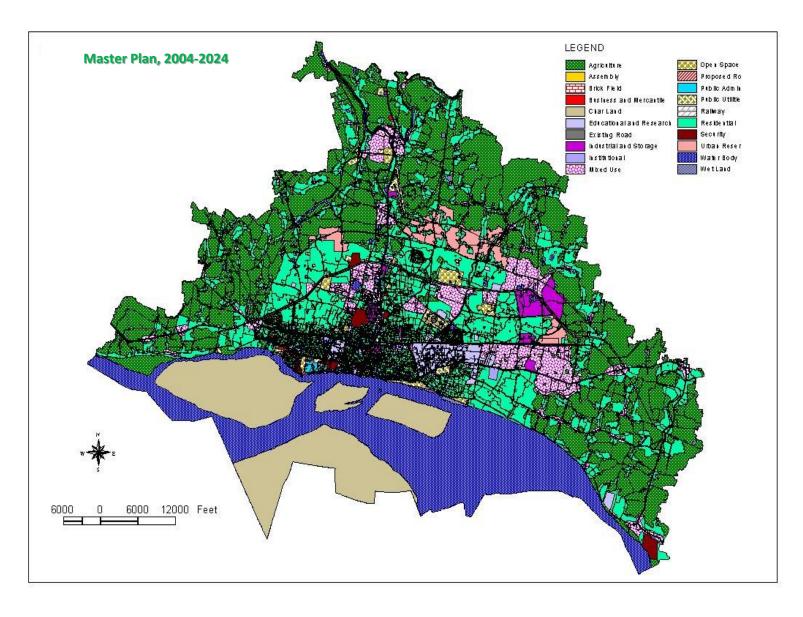


Spatial Planning Area of Rajshahi



Rajshahi Metropolitan Development Plan, 2004-2024

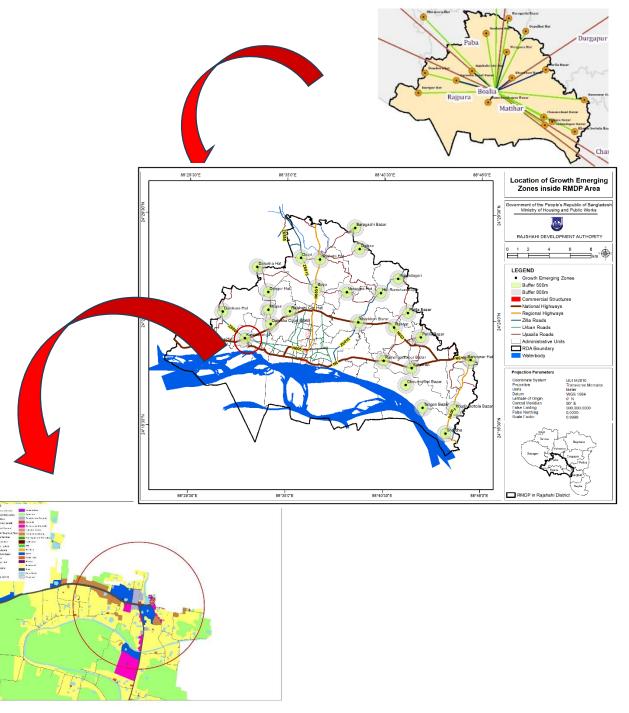
- Strategic Plan
- Structure Plan
- Functional Master Plan
- Detailed Area Plan

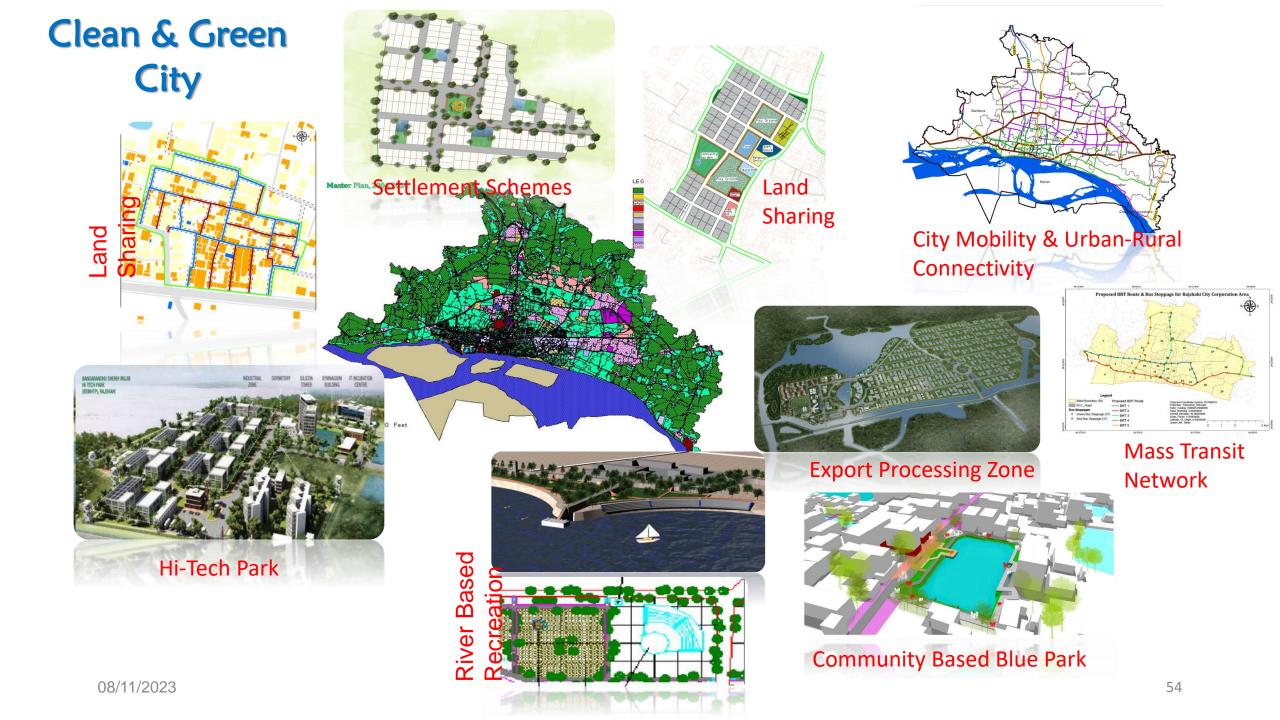


My Village My Town

- Enhance the Rural Connectivity
- Strengthen the Major Rural Growth Centres
- Introduce surface water based Irrigation
- Provide Health Care Centres & Education Institutes (Primary, Secondary, TTC)
- Increase Access to Utility Services





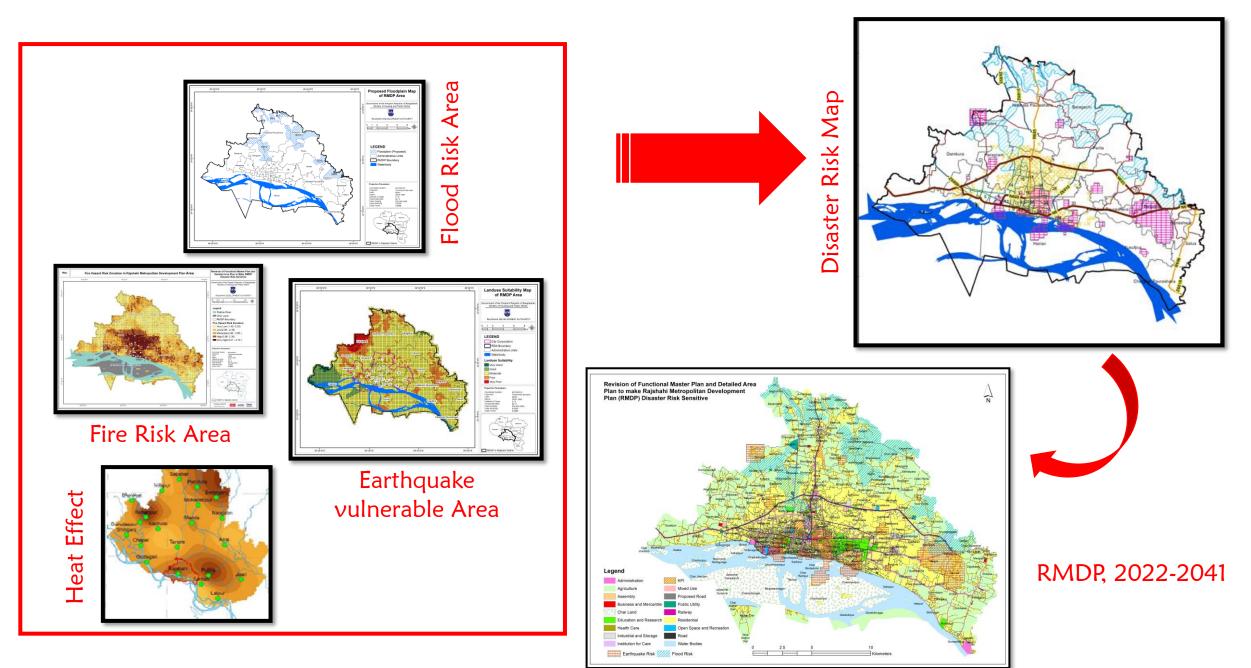


Plan Implementation

Land Use	Land Use in 2004	Land Use in 2021	Landuse Changes (%)
Agriculture	43.39%	41.61%	1.78(-)
Public Administration	0.06%	0.42%	0.36(+)
Commercial Areas	0.37	0.25	0.12(-)
Educational Institutes	1.62	1.38	0.24(-)
Health Care Institutions	0.11	0.16	0.05(+)
Industrial Zone	0.31	0.40	0.09(+)
Mixed use	0.03	0.32	0.29(+)
Green Zone	2.38	2.44	2.20(-)
Road	1.89	2.26	0.37(+)
Residential	19.80	22.77	2.97(+)
Railway	0.10	0.19	0.09(+)
River	18.37	17.27	1.10(-)
Char Land	10.82	11.16	0.34(+)



INTEGRATION OF DISASTER RISK SENSITIVITY WITH LAND USE PLAN



Legal Base of Implementation

Rajshahi Development Authority Act. 2018

রেজিস্টার্ড নং ডি এ-১ বাংলাদেশ

শরকার্শ অতিরিক্ত সংখ্যা

গেজেট

কৰ্তৃপক্ষ কৰ্তৃক প্ৰকাশিত

সোমবার, জানুয়ারি ২, ২০২৩

গণপ্রজাতন্ত্রী বাংলাদেশ সরকার গৃহায়ন ও গণপূর্ত মন্ত্রণালয় পরিকল্পনা শাখা-১

প্রজ্ঞাপন

তারিখ: ৬ পৌষ ১৪২৯ বঞ্জাব্দ/২১ ডিসেম্বর ২০২২ খ্রিষ্টাব্দ

এস. আর. ৩. নং-৩৭৫-আইন/২০২২।— থেছেতু রাজশাই। উন্নয়ন কর্তৃপক আইন, ২০১৮ (২০১৮ সনের ৩ নং আইন), ততগের উক্ত আইন বলিয়া উল্লিখিত, এর ধারা ১২ এর উপ-ধারা (২) এ প্রপত্ত ক্ষমতাবলে রাজশাই। উন্নয়ন কর্তৃপক এর এখতিয়ারাধীন ৩৬৫.৫৫ বর্গকিলোমিটার এজাকার মহাপরিকল্পনা [Rajshahi Metropolitan Development Plan (RMDP) (2022-2041)] গৃহায়ন ও গণপূর্ত মন্ত্রণালয়ের প্রজ্ঞাপন নং ২৫.০০০.০১৪.০০.০০.০১৩.২০১৪ (বংশ-১)/৫২, তারিখ: ১৬ মার্চ ২০২২ খ্রিষ্টাব্দ এর মাধ্যমে প্রাক্-গর্কাশ করিয়া উহার উপর আপত্রি বা নুপারিশ দাখিল করিবার জন্য স্বর্ণাগরেশ্বে নাকট আল্লান করা হইয়াছিল: এবং

যেহেতু সর্বসাধারণের নিকট হইতে প্রাপ্ত আপত্তি ও সুপারিশ বিবেচনা করিয়া রাজশাহী উন্নয়ন কর্তুপক্ষ নিয়বর্ণিত তত্বসিলে উল্লিখিত মহাপরিকল্পনা [Rajshahi Metropolitan Development Plan (RMDP) (2022-2041)] অনুমোদনের জন্য সরকারের নিকট প্রেরণ করিয়াছে;

সেহেতু উক্ত আইন এর খারা ১২ এর উপধারা (৫) এর বিধান জনুযায়ী সরকার নিয়বর্গিত তফসিলে উল্লিখিত মহাপরিকল্পনা [Rajshahi Metropolitan Development Plan (RMDP) (2022-2041)] অনুমোদন করিল এবং এতদ্দারা উহা চুড়ান্ত প্রকাশ করিল।

> (৩) মৃ**ল্য** : টাকা ৪.০০

বাংলাদেশ গেল্লেট, অতিরিন্স, জানুয়ারি ২, ২০২৩

২। ১৫ জুন, ২০০৫ খ্রিষ্টাব্দ তারিখে জারীকৃত প্রজাপন এস.আর.ও নং ১৭৭-আইন/২০০৫ দারা প্রকাশিত রাজশাহী উন্নয়ন কর্তৃপক্ষ এর এখতিয়ারাধীন ৩৬৪.১৯ বর্ণকিলোমিটার এলাকার General Development Plan এবং Functional Master Plan এতদ্দারা রহিত করা হইল এবং এইরুপ রহিতকরণ সত্বেও উহার অধীন কৃত কার্য বা গৃহীত ব্যবস্থা বৈধ বলিয়া গণ্য হইবে।

৩। এই প্রজ্ঞাপন অবিলম্বে কার্যকর হইবে।

তফসিল

মহাপরিকল্পনা [Rajshahi Metropolitan Development Plan (RMDP) (2022-2041)] [Volume-I (Master Plan) এবং Volume-II (Detailed Area Plan)] [পৃথকভাবে মুদ্রিত]

> রাষ্ট্রপতির আদেশক্রমে তারিক হাসান সিনিয়র সহকারী সচিব।

মোহাম্ফ ইসমাইল হোনেন, উপপত্ৰিচালক (উপসতিন), বাংলাদেশ সৱকারী মুন্রশালয়, তেজগাঁও, ঢাকা কর্তৃক মুন্তিত। হাছিনা বেগম, উপপত্রিচালক (উপসতিণ), বাংলাদেশ ফরম ও প্রকাশনা অহিস, তেজগাঁও, ঢাকা কর্তৃক প্রকাশিত । website: www.bepress.gov.bd

Own Source Revenue Increment

